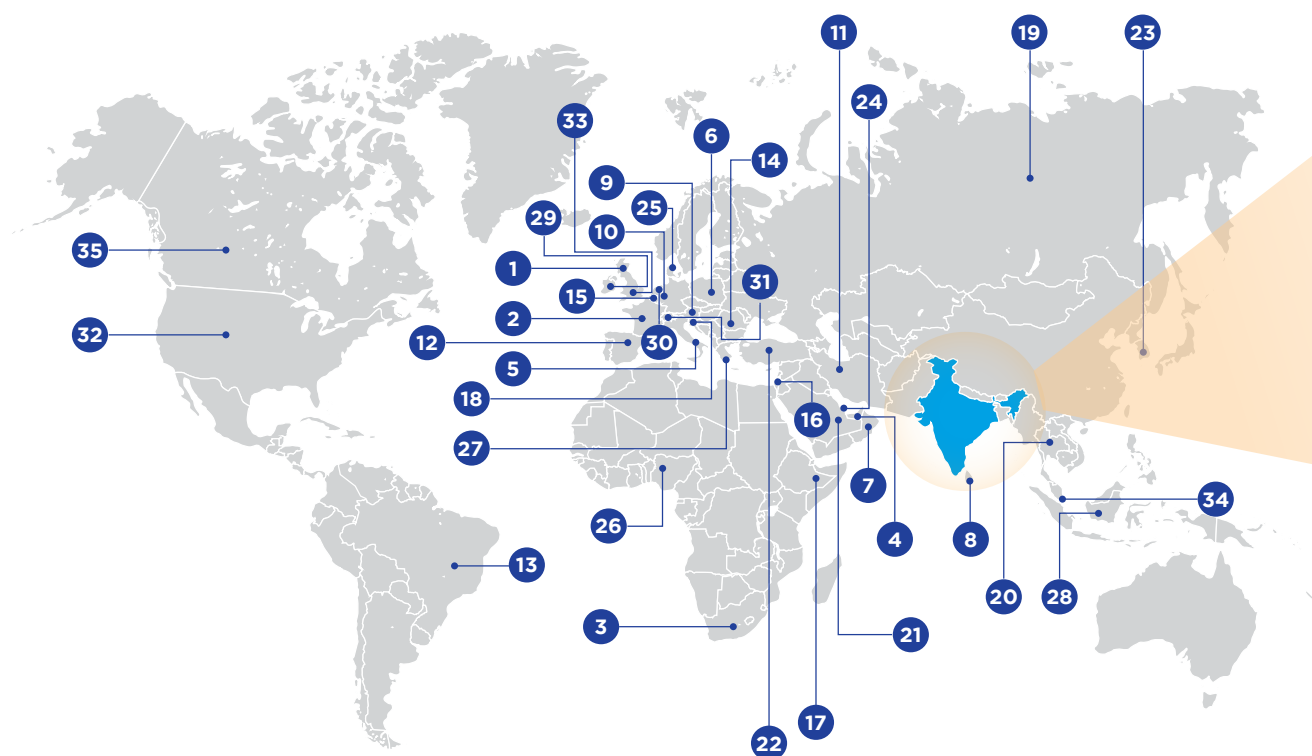


Presence

Global

- | | | | | |
|----------------|-------------|-----------------|----------------|----------------|
| 1 The UK | 8 Sri Lanka | 15 Belgium | 22 Turkey | 29 Ireland |
| 2 France | 9 Austria | 16 Israel | 23 South Korea | 30 Netherlands |
| 3 South Africa | 10 Germany | 17 Ethiopia | 24 Qatar | 31 Switzerland |
| 4 The UAE | 11 Iran | 18 Slovenia | 25 Denmark | 32 USA |
| 5 Italy | 12 Spain | 19 Russia | 26 Nigeria | 33 England |
| 6 Poland | 13 Brazil | 20 Thailand | 27 Greece | 34 Singapore |
| 7 Oman | 14 Romania | 21 Saudi Arabia | 28 Indonesia | 35 Canada |



Indian

- | | | | |
|--|---------------------|-------------------|------------------|
| 1 Andhra Pradesh | 7 Goa | 13 Kerala | 19 Tamil Nadu |
| 2 Assam | 8 Gujarat | 14 Madhya Pradesh | 20 Telangana |
| 3 Bihar | 9 Haryana | 15 Maharashtra | 21 Uttarakhand |
| 4 Chhattisgarh | 10 Himachal Pradesh | 16 Odisha | 22 Uttar Pradesh |
| 5 Dadra & Nagar Haveli and Daman & Diu | 11 Jharkhand | 17 Punjab | 23 West Bengal |
| 6 Delhi | 12 Karnataka | 18 Rajasthan | 24 Puducherry |

Disclaimer: This map is a generalised illustration only for the ease of the reader to understand the locations, and it is not intended to be used for reference purposes. The representation of political boundaries and the names of geographical features/states do not necessarily reflect the actual position. The Company or any of its Directors, officers or employees cannot be held responsible for any misuse or misinterpretation of any information or design thereof. The Company does not warrant or represent any kind of connection with its accuracy or completeness.

Letter from the Managing Director



36

“We delivered a strong operational performance in FY 2025-26, underpinned by significant export growth, capacity expansions, and product diversification.”

Dear Stakeholders,

Some years are defined by what a company builds; this one was defined by what we completed. FY 2025-26 marked the close of our multi-year capital expenditure programme. With it comes the start of a new chapter as we advance our vision to become an integrated piping solutions provider. With significant investments commissioned and operational, we enter the next phase of growth with enhanced capabilities, a more expansive product portfolio, and a stronger platform to serve both traditional and emerging industries.

Navigating a Shifting Landscape

This was not an easy year to navigate. We faced significant structural shifts across international markets, characterised by changing trade policies and geopolitical tensions. The stainless-steel industry, in particular, saw persistent supply-demand imbalances, resulting in heightened volatility in raw material prices and rising input costs. Against that, the continuation of anti-dumping duties on stainless steel pipes remained a crucial safeguard, helping protect quality-focused Indian manufacturers from a tide of low-priced, subsidised imports.

Yet against these headwinds, India stood apart as one of the world's most resilient economies. Strong macroeconomic fundamentals and sustained policy initiatives carried growth to 7.7% in FY 2025-26, underpinned by an unprecedented public capital expenditure programme of ₹12.2 lakh cr. during the fiscal year. Significant investments continued to flow into core sectors such as oil & gas, chemicals, and thermal power, driving demand for high-performance process infrastructure. Simultaneously, India accelerated its ambitions in the industries that will define its next decade of growth, including nuclear energy, green hydrogen, aerospace, defence, and semiconductor manufacturing. These investments are laying the foundation for the country's next phase of industrial growth while creating substantial opportunities for specialised engineering and stainless-steel solutions. For Venus, each of these is more than a headline; it is a future order book.

Against this backdrop, we kept our focus on strengthening our market position, deepening operational resilience, and aligning capabilities with the evolving requirements of high-growth industries.

Excellence in Operations

One of the defining achievements of the year was the successful execution of our major capacity expansion programme. As of May 2026, all major expansion projects have been commissioned, taking our total installed manufacturing capacity to ~48,000 MTPA, a seven-fold increase since FY 2018-19. This includes ~27,600 MTPA of welded pipes capacity and ~20,400 MTPA of seamless pipes capacity.

The most strategically important of these was our ~20,400 MTPA piercing line, enabling complete backward integration for our seamless pipe operations. This achievement allows us to manufacture mother hollow pipes in-house, taking control of a critical link that once

depended on outside suppliers. It means steadier supply, tighter quality, and better cost. With all major capex projects now operational, our focus turns to further ramping up utilisation levels and improving operational efficiencies across the manufacturing value chain.

As part of our ongoing capacity expansion programme, we commissioned a state-of-the-art JCO pipe manufacturing machine in May 2026. This facility enables the production of higher-length welded pipes, a capability that currently only a handful of manufacturers in India hold. This addition fortifies our product portfolio, enhances our ability to cater to large and complex industrial projects, and further differentiates us in the domestic market.

Looking ahead, we are preparing for our entry into the spooling and fabrication business, marking another important milestone in our evolution from a product manufacturer to an integrated solutions provider. As part of our broader capital expenditure programme which also includes investments in spooling, fittings and other manufacturing capabilities, this forward integration initiative will enable us to offer customers comprehensive piping solutions rather than individual components.

Further strengthening our one-stop solutions strategy, production at our fittings manufacturing facility commenced in May 2026, subsequent to the financial year-end. Together with our established pipes business and our planned entry into spooling and fabrication, this will enable us to offer customers a truly comprehensive range of piping solutions. These initiatives are expected to deepen customer relationships, enhance our value proposition, and create opportunities for higher-value business.

Our order pipeline remains healthy, backed by strong customer relationships, a strong market position, and the continued efforts of our Business Development teams across domestic and export markets, which provide us with excellent order visibility.

Performance that Held

Through a year of geopolitical uncertainties, supply chain disruptions, and volatile raw material and energy markets, the Company delivered its strongest-ever financial performance. Revenue rose 22% year-on-year to ₹1,166.8 cr., EBITDA grew 14% to ₹190.6 cr., and profit after tax rose by 10% to ₹101.9 cr. Behind those numbers is the same story the year kept telling: a resilient model, durable customer relationships, and the disciplined, successful execution of our priorities.

Our domestic business grew by a robust 24% to ₹766.7 cr. This was supported by improving demand and increasing contributions from industries that had previously represented a smaller portion of our business mix. Export revenue grew by 18% to ₹400.1 cr., accounting for 34.3% of total revenue. This was particularly meaningful, given the geopolitical challenges and conditions in parts of the Middle East. It was a demonstration of the resilience of our international operations and the trust our international customers place in us.

Growth was broad-based across our product portfolio. The seamless pipes segment recorded a ₹675.4 cr. revenue, registering growth of 24% and contributing 58% of total

revenue. The welded pipes segment delivered revenue of ₹420.8 cr., growing by 20% and accounting for 36% of the revenue mix. The performance of both segments points to wider acceptance of our products, across a widening set of applications. We further strengthened our balance sheet during the year through the conversion of warrants into equity shares by promoter and non-promoter investors. The aggregate equity infusion under the warrant issuance amounted to approximately ₹71.4 crore, with a portion of the funds having been received in the previous year and the balance received upon conversion during the year.

Sustainability remains woven into how we grow. We are installing an additional 6.1 MW DC solar power unit, which is expected to increase the share of renewable energy in our operations, reduce energy costs, and lower our environmental footprint. We also remain among the few domestic stainless steel pipe manufacturers operating an Acid Regeneration Plant, enabling the recovery and reuse of acid while significantly reducing hazardous waste generation and chemical consumption.

To support future growth opportunities, we acquired ~15 acres of land adjacent to our existing manufacturing facility. This strategic acquisition provides flexibility for future expansions, ensuring that we are well positioned to capitalise on emerging opportunities.

The Road Ahead

I look forward with optimism and conviction to the opportunities before us. While our traditional end markets continue to provide a strong foundation for growth, we are also witnessing increasing demand emerging from new-age sectors such as data centres, semiconductors, renewable energy, and solar manufacturing. These industries are driving investments in advanced infrastructure and creating new opportunities for specialised, high-performance piping solutions.

With expanded capacities, complete backward integration, a growing portfolio of value-added products, and a strong business development presence across domestic and international markets, Venus is well positioned to capitalise on these evolving opportunities. As the addressable market expands, we remain committed to strengthening our presence across both established and emerging sectors, while advancing our vision of becoming an engineering solutions company through an expanded product portfolio and deeper geographical presence. Guided by this strategic direction, we remain committed to creating sustainable long-term value for all our stakeholders.

On behalf of the Board and management team, I would like to thank our customers, employees, partners, investors, and all stakeholders for their continued trust and support. Together, we have built a strong organisation, and we look forward to creating sustained value in the years ahead.

Warm regards,

Arun Axaykumar Kothari

Chairman & Managing Director

Din - 00926613

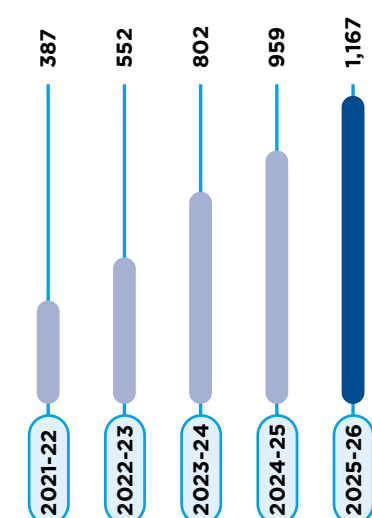
Financial Highlights

Enabled by Scale. Driven by Performance.

FY 2025-26 marked a defining chapter in our growth journey, as the Company delivered record financials. This achievement reflects rising demand, widening export opportunity, and years of steady investment in capacity and product innovation now starting to pay back. It was growth with greater reach, deeper penetration across our domestic base and wider presence across global markets, laying the foundation for the value-led phase now underway.

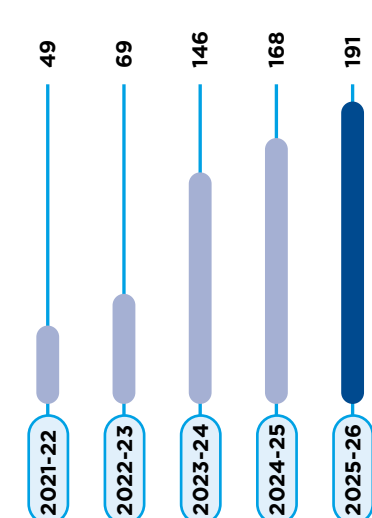
Revenue

(in ₹ cr.)



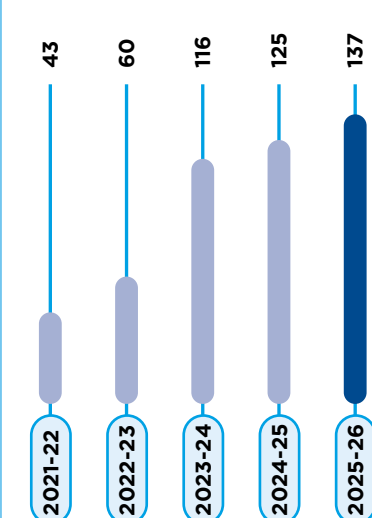
EBITDA

(in ₹ cr.)



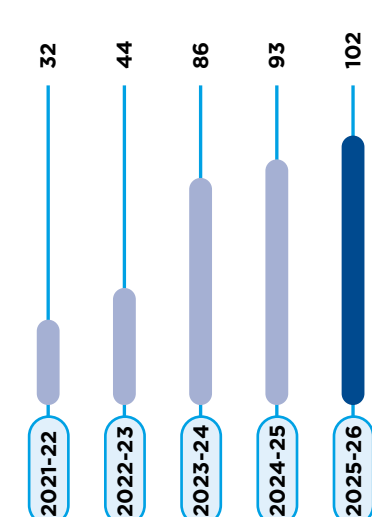
Profit Before Tax (PBT)

(in ₹ cr.)



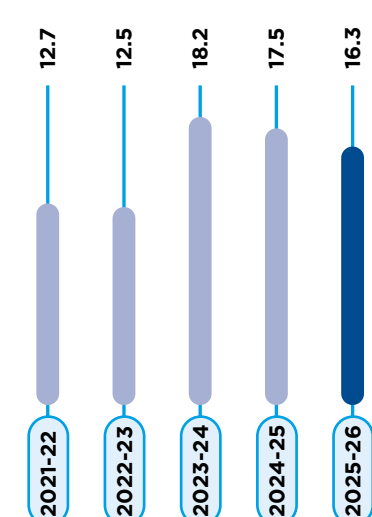
Profit After Tax (PAT)

(in ₹ cr.)

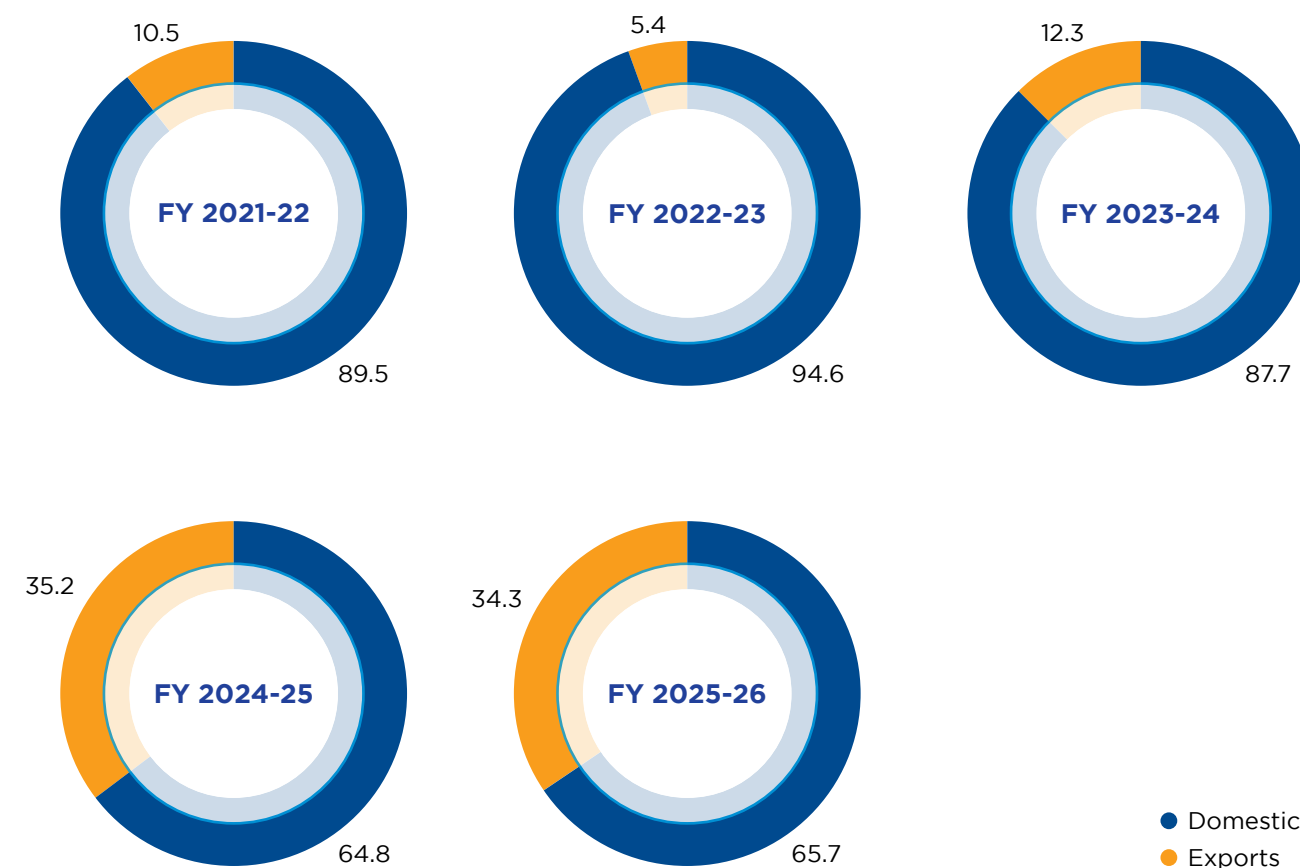


EBITDA Margin

(in %)



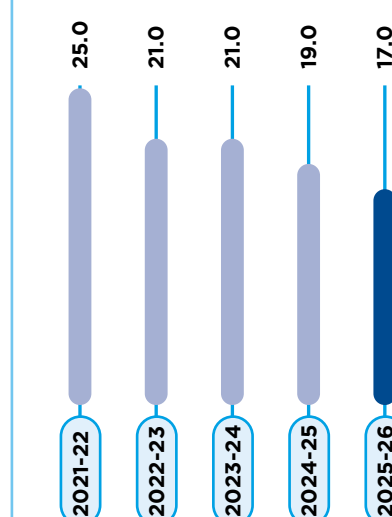
Revenue Mix by Geography (in %)



Key Return Ratios

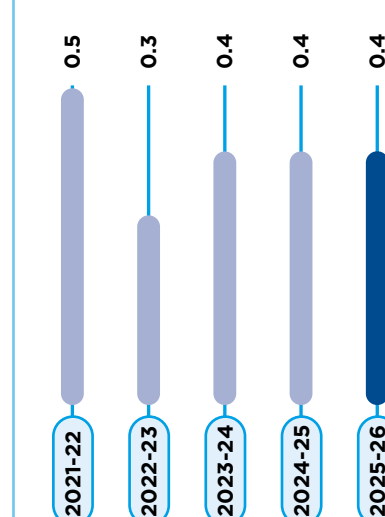
RoE

(in %)



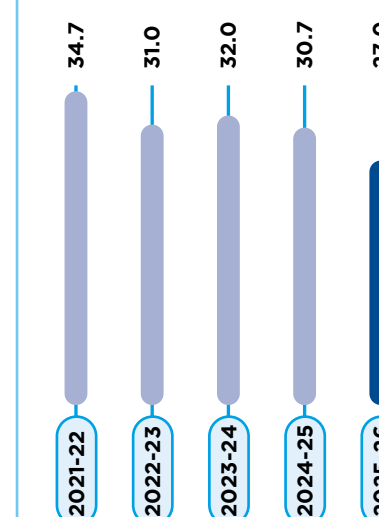
Debt/Equity Ratio

(in times)



RoCE

(in %)



Manufacturing Excellence and Capacity Expansion

Engineered for Excellence. Positioned for Growth.

Our manufacturing facilities in Dhaneti, in Gujarat's Kutch district, are on the Bhuj-Bhachau Highway and within easy reach of two major ports, Kandla at 55 km and Mundra at 75 km. This proximity supports efficient sourcing, lowers logistics costs, and facilitates seamless domestic and international trade. Backed by advanced manufacturing systems and extensive storage infrastructure, the facility supports consistent product quality, operational agility, and scalable growth.

2,66,282 sq. mt.

Total land bank comprising existing manufacturing facilities and future expansion area

Quality Testing

Quality is embedded at every stage of our manufacturing process. From incoming raw material to final product, testing and control are carried out in our own NABL-accredited laboratory. Our systematic approach to inspection, validation, and performance assessment ensures the highest levels of product integrity, consistency, and reliability, reinforcing our commitment to the excellence our customers expect.



Destructive Tests (DT)

- Tensile Test
- Hardness Test
- IGC (Intergranular Corrosion) Test
- Reverse Bend Test
- Flattening, Flaring and Flange Test
- Impact Test
- Reverse Flattening Test
- Micro Examination
- Residual Stress Measurement
- Residual Chloride Measurement

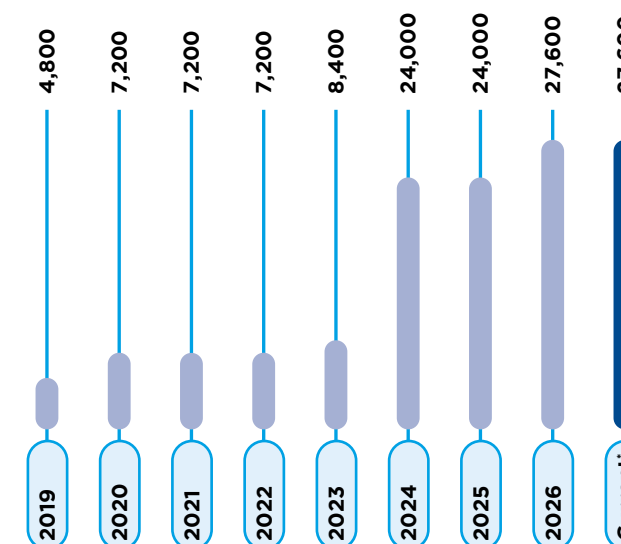


Non-Destructive Tests (NDT)

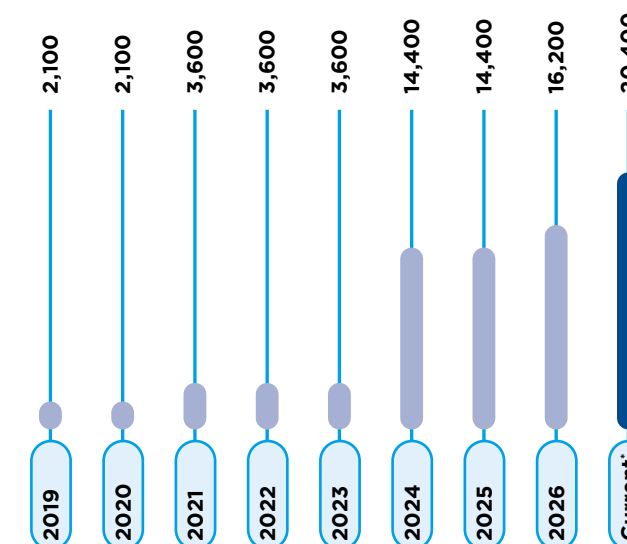
- Hydrostatic Test
- Eddy Current Test
- Air Under Water Test
- Spectro Test
- Borescopic Test
- Ultrasonic Testing
- Radiography Testing
- PMI (Positive Material Identification) Test
- Dye Penetrant Test
- Ferrite Test
- Visual and Dimensional Test
- Surface Roughness Test
- Residual Magnetism Test

Capacity Expansion

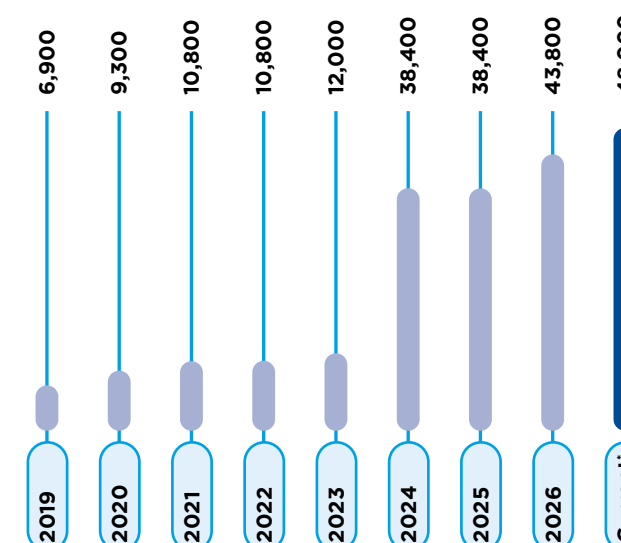
Welded (MTPA)



Seamless (MTPA)



Total (MTPA)



~7x
Capacity Expansion

From 2019 to current*

*Current period represents after expansion in May 2026.



Board of Directors

Guiding Vision. Driving Growth.



Mr. Arun Axaykumar Kothari
Managing Director

Mr. Kothari has been a Director of Venus Pipes & Tubes since 2021. He is a Chartered Accountant and holds a bachelor's degree in commerce from Rajasthan University.



Mr. Jayantiram Motiram Choudhary
Whole-Time Director

Mr. Choudhary has been associated with Venus since incorporation. He has over 14 years of cumulative experience in the steel industry.



Mr. Kailash Nath Bhandari
Independent Director

Mr. Bhandari has over 22 years of experience and he has served as Chairman-cum-Managing Director of New India Assurance Company Limited, Mumbai, and United India Insurance Company Limited, Chennai. He has also been a member of the Tariff Advisory Committee, the Governing Board of the National Insurance Academy, Pune, and the IRDA Expert Committee on Intermediaries. He has also worked as a Consultant (STC) with the World Bank. Mr. Bhandari is a Director in several reputed companies, including Hindalco-Almex Aerospace Limited and Suvas Holding Limited. He holds a Bachelor of Arts and an LLB degree from Jodhpur University.



Mr. Pranay Ashok Surana
Independent Director

Mr. Surana is the founder of Flyrobe and has been featured on the coveted Forbes 30 Under 30 in the Asia list (2017) and in the India list (2019). He holds a master's degree in engineering from the Indian Institute of Technology, Bombay.



Mr. Megharam Sagramji Choudhary
Whole-Time Director

Mr. Choudhary has over 19 years of experience in the stainless steel pipes and tubes industry. He has been a part of the Company since its incorporation.



Mr. Dhruv Mahendrakumar Patel
Whole-Time Director

Mr. Patel has been associated with Venus since 2015. He holds a bachelor's degree in engineering from the University of Pune and a master's degree in technology from CEPT University.



Mrs. Komal Lokesh Khadaria
Independent Director

Mrs. Komal Lokesh Khadaria is a member of the Institute of Company Secretaries of India ('ICSI') and holds a bachelor's degree in commerce. She has 14 years of experience and has held the position of Chairperson of Surat Chapter of ICSI.



Mr. Shyam Agrawal
Independent Director

Mr. Agrawal holds a doctorate degree in law from the University of Rajasthan and has over 19 years of experience. He is a member of the quality review board of the ICAI, New Delhi, and Chairman and Independent Director of the ICMAI Registered Valuers Organisation, New Delhi.

Corporate Information

Board of Directors

Mr. Arun Axaykumar Kothari
Chairman and Managing Director

Mr. Megharam Sagramji Choudhary
Whole-Time Director

Mr. Dhruv Mahendrakumar Patel
Whole-Time Director

Mr. Jayantiram Motiram Choudhary
Whole-Time Director

Mr. Shyam Agrawal
Independent Director

Mr. Kailash Nath Bhandari
Independent Director

Mr. Pranay Ashok Surana
Independent Director

Mrs. Komal Lokesh Khadaria
Independent Director

Key Managerial Personnel

Mr. Kunal Bubna
Chief Financial Officer

Mr. Pavan Kumar Jain
Company Secretary

Statutory Committees

Audit Committee

Mrs. Komal Lokesh Khadaria
Chairperson

Mr. Pranay Ashok Surana

Mr. Arun Axaykumar Kothari

Stakeholders' Relationship Committee

Mr. Pranay Ashok Surana
Chairperson

Mr. Shyam Agrawal

Mr. Jayantiram Motiram Choudhary

Nomination and Remuneration Committee

Mrs. Komal Lokesh Khadaria
Chairperson

Mr. Kailash Nath Bhandari

Mr. Pranay Ashok Surana

Corporate Social Responsibility Committee

Mr. Shyam Agrawal
Chairperson

Mr. Megharam Sagramji Choudhary

Mr. Dhruv Mahendrakumar Patel

Risk Management Committee

Mrs. Komal Lokesh Khadaria
Chairperson

Mr. Arun Axaykumar Kothari

Mr. Jayantiram Motiram Choudhary

Management Committee

Mr. Arun Axaykumar Kothari
Chairperson

Mr. Megharam Sagramji Choudhary

Mr. Dhruv Mahendrakumar Patel

Statutory Auditor

M/s Maheshwari & Co Chartered Accountants, Surat

Secretarial Auditor

M/s. Nikhil Dhanotiya & Associates Company Secretaries, Indore

Internal Auditor

BRM & Co. Chartered Accountants, Surat

Registrars and Share Transfer Agents

KFIN TECHNOLOGIES LIMITED
Selenium, Tower B,
Plot No. 31 and 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddi - 500 032 Telangana, India

Bankers

The State Bank of India
Commercial Branch Morbi,
Dharmjeet Complex,
8A National Highway,
Morbi - 363 642, Gujarat, India

RBL Bank Limited
Ground Floor, Ahmedabad VIVA Complex Branch, Opp. Primal Garden, Ellisbridge, Ahmedabad - 380 006, Gujarat, India

Axis Bank Limited
Gr Floor, Shop No. 40 to 46, Suvarn Bhoomi, Speed well Partyplot Chowk, Jivraj Park Main Road, Ambika Township, Rajkot - 360 005, Gujarat, India

The Federal Bank Limited
Corporate Client Service Centre Ground Floor, Kings Building B/h Federal Bank, Opp Punjab Honda, Kalawad Road, Rajkot, Gujarat - 360 005

Shinhan Bank
Ahmedabad Branch Shapath V, First Floor, Unit 2 & 3, Beside Crowne Plaza Hotel, Opp. Karnavati Club, S.G. Road, Ahmedabad - 380 015

Listed

BSE Limited
National Stock Exchange of India Limited

Registered Office

Survey No. 233/2 & 234/1 Dhaneti, Bhuj, Kachchh - 370 020 Gujarat, India
Phone: +91 2836 2321 83/84
Email: cs@venuspipes.com
Website: www.venuspipes.com
CIN: L24311GJ2015PLC082306

Management Discussion and Analysis

The global stainless steel industry continues to expand, supported by technological advancements, increasing industrial demand, and an increasing emphasis on sustainable manufacturing practices. Geopolitical tensions, volatile raw material prices and evolving regulatory requirements continue to present challenges. However, the long-term outlook remains favourable, primarily due to consistent demand and the accelerating adoption of environmentally responsible production methods.

India has emerged as a key player in the global market, backed by an established ecosystem comprising large corporations, mid-sized enterprises, public sector undertakings, and an extensive MSME network. Raw material sourcing and exports of finished products maintain the sector's close integration with international markets, making domestic stainless-steel prices responsive to global market movements.

Against this backdrop, Venus Pipes & Tubes Limited continues to advance its growth strategy through product diversification and an increased focus on high-value, specialised application segments. The Company continues to strengthen its ability to secure large, value-added orders, while expanding its presence in international markets. This progress has been supported by its technical capabilities, regulatory approvals, and backward integration initiatives.

During the year, Venus delivered a strong operating and financial performance while making significant progress in its expansion programme. A part of the expanded seamless pipe/tubes capacity was commissioned during the year, while the balance seamless capacity, along with the integrated mother hollow (piercing line) facility and the fittings manufacturing facility were commissioned/operationalised in May 2026. The welded pipes and tubes capacity expansion was completed in 2025-26. Despite ongoing pressures from input costs, the Company remains well-positioned to maintain its growth momentum and improve profitability by expanding its footprint in emerging industrial and technology-driven sectors, backed by a robust order book and continued investments in capacity expansion.

Solutions Positioning

Venus is consciously evolving from a stainless steel pipes and tubes manufacturer into an integrated stainless steel piping solutions partner. Through its established pipes and tubes business, recently operationalised fittings facility, and planned expansion into spooling and fabrication, the Company aims to offer customers a comprehensive, end-to-end piping solutions portfolio supported by a single, accountable partner.

Technology and Digitalisation

The Company continues to invest in manufacturing execution, advanced production planning, and digital quality assurance with the objective of reducing lead times, improving on-time-in-full (OTIF) delivery, raising yield, and enhancing visibility across the order lifecycle.

Global Economy

The global economy demonstrated notable resilience through much of 2025. Key factors for this included continued digital transformation, strong investment in emerging technologies, robust semiconductor demand, healthy labour markets and favourable financing conditions. Together these factors helped maintain growth momentum across both advanced and emerging economies, with global output estimated to have expanded by 3.4% in CY 2025.

The growth environment, however, is becoming increasingly challenging. Rising energy costs, persistent supply chain disruptions and renewed inflationary pressures are weighing on economic activity, dampening business sentiment and consumer confidence. As a result, the global economy is entering a period of heightened

uncertainty, with downside risks to growth becoming more pronounced.

Reflecting these evolving conditions, the International Monetary Fund's (IMF) April 2026 World Economic Outlook Update projects global output growth to moderate to 3.1% in CY 2026 before edging up

to 3.2% in CY 2027. Ongoing technological advancement, supportive macroeconomic policies and sustained investment activity are expected to provide a degree of stability. However, the balance of risks remains tilted to the downside.



Global supply chains are once again pressurised as shipping congestion, rerouted trade routes, and rising freight costs are disrupting international trade. Spiking ocean freight and air cargo rates are adding to inflationary pressures, making international trade more complex. These disruptions underscore the importance of resilient supply networks, especially for critical industrial inputs such as fertilisers, petrochemicals, industrial chemicals, and semiconductor manufacturing materials. Prolonged disruptions in these sectors could have far-reaching implications across industries, including agriculture, automotive

production, electronics, and consumer goods.

Inflationary risks have also re-emerged as a key concern. While inflation had moderated across many economies, rising energy and commodity prices have renewed concerns over inflation expectations becoming more entrenched. Emerging economies are especially vulnerable because households allocate a larger share of spending to energy and food, with lower-income groups likely to be the most burdened. While several governments have introduced measures to ease cost-of-living pressures, persistent supply-side disruptions could make it

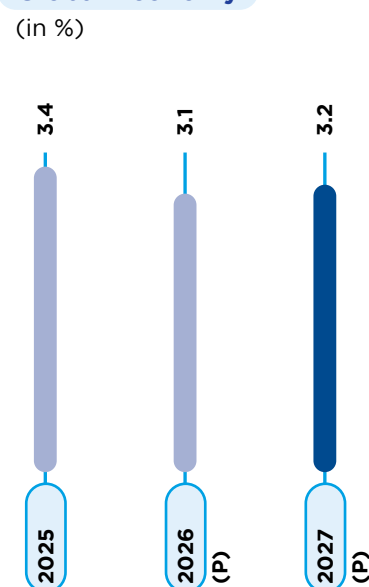
more difficult for central banks to restore and maintain price stability.

Against this backdrop, financial markets are navigating a more uncertain environment. Bond yields have risen, risk premiums have widened and investors have recalibrated expectations for growth and inflation. Although continued investment in technology-related sectors continues to support economic activity, policymakers face the challenge of sustaining growth while containing inflationary pressures in an increasingly volatile global economy.

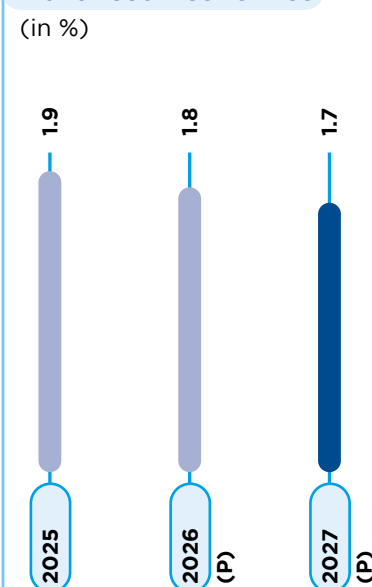
(Source: <https://www.businessworld.in/article/oecd-warns-middle-east-conflict-could-slow-global-growth-stoke-inflation-609695>)

GDP Growth Projections

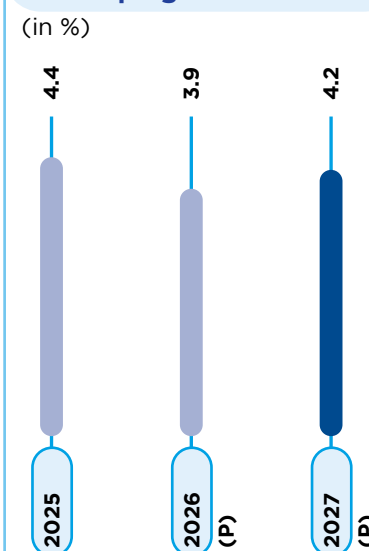
Global Economy



Advanced Economies



Emerging Markets and Developing Economies



P: Projected

(Source: <https://www.imf.org/en/publications/weo/issues/2026/04/14/world-economic-outlook-april-2026>)

Outlook

The global economic outlook remains uncertain amid persistent geopolitical tensions, shifting trade dynamics, and constrained fiscal conditions. As businesses diversify supply chains and production networks to improve resilience, global trade and investment patterns continue to evolve. Simultaneously, advances in AI and automation offer significant opportunities to improve productivity and support long-term growth. However, unequal access to technology, capital, and skilled talent may widen disparities across economies and sectors.

In this environment, policy frameworks that promote innovation, resilience, and inclusive growth will be critical to sustaining economic progress.

The Company's Approach

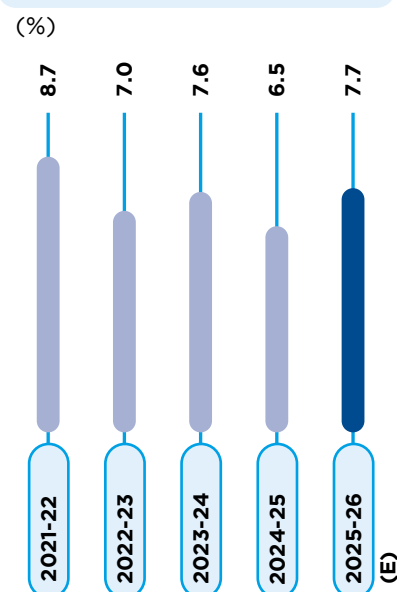
Venus Pipes is well positioned to capitalise on emerging opportunities while navigating the present uncertain operating environment. The Company's focus on high-quality stainless-steel pipes and tubes is aligned with demand from critical sectors such as chemicals, petrochemicals, energy, engineering, and new-age sector. Reliable and corrosion-resistant solutions are essential for these sectors, which keeps demand steady. As supply chain resilience and supplier diversification become increasingly important, Venus Pipes' expanding manufacturing capabilities, diversified product portfolio, and growing market presence provide a competitive advantage. Further, sustained investments in industrial development, energy transition projects, and advanced manufacturing are likely to support long-term demand.

Indian Economy

India's economy remained robust, backed by strong macroeconomic fundamentals and a resilient growth trajectory. Real GDP is expected to grow by 7.7% in FY 2025-26 according to provisional estimates, highlighting the economy's ability to sustain growth amid evolving global conditions. This performance also reflects the increasing strength of domestic demand, investment, and structural reforms. As the country advances towards the broader vision of Viksit Bharat 2047, this sustained momentum is expected to enhance productivity and create broad-based prosperity. This will further support a strong foundation for long-term development and economic progress.



Real GDP Growth Rate



E: Estimated

(Source: <https://www.pib.gov.in/PressReleasePage.aspx?PRID=2269286®=48&lang=2>)

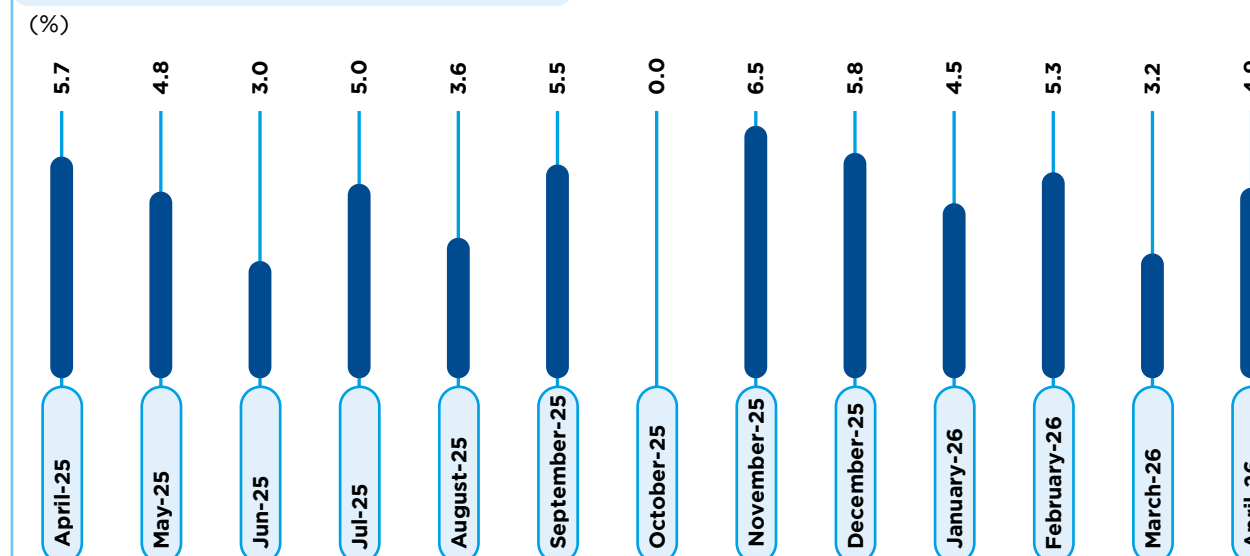
Economic activity during FY 2025-26 was driven by broad-based sectoral performance. While the services sector maintained strong momentum, manufacturing and construction reinforced industrial activity, and agriculture delivered steady gains. This diversified performance highlights the economy's resilience despite varying trends across individual industries.

The services sector was the strongest growth contributor. Financial, real estate, and professional services grew by 9.9%, reflecting sustained demand for financial intermediation, business services, and digital platforms. Public administration, defence and other services also recorded a robust 9.9% growth. Further, trade, hotels,

transport, communication, and broadcasting-related services grew by 7.5%, supported by rising consumer spending, tourism, and improving mobility.

The industrial sector remained resilient, although performance was mixed but generally positive. Manufacturing grew by 7.0%, aided by capacity expansion, improving competitiveness, and policy support through Production-Linked Incentive (PLI) schemes. Construction also registered a strong 7.0% growth, benefiting from continued infrastructure development and real estate activity. However, growth in electricity, gas, water supply and other utility services moderated to 2.1%, while mining and quarrying contracted by 0.7%, reflecting sector-specific challenges.

All India Index of Industrial Production



(Source: <https://www.pib.gov.in/PressReleasePage.aspx?PRID=2267531®=3&lang=1>)

Agriculture, livestock, forestry and fishing recorded growth of 3.1% in FY 2025-26. The sector benefited from favourable monsoon conditions and steady performance in allied activities, which helped support rural incomes and strengthen agricultural resilience. Continued policy measures aimed at improving productivity, credit access and market integration further contributed to the sector's stability.

(Source: <https://www.pib.gov.in/PressReleasePage.aspx?PRID=2269286®=48&lang=2>)

► Outlook

India's economic outlook for FY 2026-27 remains positive and resilient despite global uncertainties arising from geopolitical tensions, higher commodity and energy prices, supply chain disruptions, and volatile financial markets. Growth is expected to be supported by strong domestic demand, healthy corporate and banking sector balance sheets, continued government capital expenditure, and a stable policy environment. Real GDP growth is projected at 6.9%, although risks remain from a prolonged West Asia conflict and weather-related disruptions, including possible El Niño conditions. Inflation is estimated at 4.6%, with upside risks from global fuel and commodity prices. Overall, sound macroeconomic fundamentals and ongoing trade agreements are expected to sustain investment, exports, and economic growth.

(Source: <https://www.thehindu.com/business/Economy/indian-economy-to-remain-resilient-in-fy27-despite-west-asia-conflict-impact-rbi-in-annual-report/article71036323.ece>)

► The Company's Approach

With India's economic outlook remaining positive and driven by strong domestic demand, infrastructure expansion, and manufacturing growth, Venus Pipes & Tubes is well positioned to leverage emerging opportunities across key end-user industries. The Company will continue to strengthen its presence in high-value stainless steel pipes and tubes across power, oil & gas, engineering, process industries, and export markets. Supported by rising investments in manufacturing and government capital expenditure, Venus aims to enhance capacity utilisation, improve operational efficiency, and expand its product portfolio. The Company will also prioritise export growth, customer diversification, and value-added products to strengthen competitiveness.

Indian Stainless Steel Industry

India's stainless steel market is expected to witness robust growth, increasing from approximately US\$ 5.8 bn in CY 2025 to US\$ 12.1 bn by CY 2034, registering an 8.1% CAGR during this period. Rising industrialisation, rapid urban development, and growing demand for durable, corrosion-resistant materials across key end-use sectors continue to support this expansion.

North India is expected to account for nearly 35% of the total market by CY 2034, supported by substantial infrastructure investments and expanding urban centres. Major manufacturing and industrial clusters in the region are further reinforcing market growth. The oil & gas, power and energy, process industries, CNG and PNG distribution networks, engineering, and new-age sectors, including hydrogen infrastructure, clean energy, semiconductors, and data centres are emerging as significant demand drivers for stainless steel pipes and tubes in the Indian market. Government-led initiatives such as the Make in India programme, along with large-scale investments in energy infrastructure, industrial modernisation, and urban utilities, are accelerating the adoption of stainless steel across a wide range of applications. India's expanding manufacturing base and increasing participation in global supply chains are also creating new opportunities for high-quality stainless steel tubular products across both domestic and export markets. Collectively, these factors are poised to reinforce India's position as one of the fastest-growing stainless steel markets



worldwide over the coming decade.

Growth Drivers

The Indian stainless-steel industry is witnessing strong, sustained growth, supported by demand from oil & gas, power and energy, process industries, CNG and PNG distribution networks, engineering, semiconductor manufacturing, data centres, and new-age applications including hydrogen and clean energy. Rapid industrialisation, expanding manufacturing activity, and significant investments in energy infrastructure, urban utilities, and industrial projects are driving the consumption of stainless steel pipes and tubes nationwide. Industries prioritising durability, corrosion resistance, high purity, and lifecycle cost efficiency are increasingly specifying high-performance stainless steel tubular solutions across critical applications.

Technological advances in steel production, including improved alloy development, enhanced recycling processes, and

energy-efficient manufacturing are raising product quality and operational efficiency. These improvements also advance sustainability and support higher-grade stainless steel adoption across demanding end-use sectors. Concurrently, stricter environmental regulations and expanding awareness of sustainable materials are encouraging the adoption of premium stainless steel grades, particularly in process-critical and high-purity applications.

Demand is expanding across specialty stainless steel grades and tubular products, particularly in sectors requiring superior strength, corrosion resistance, pressure integrity, and long-term reliability. Increasing export opportunities and government initiatives, including the Make in India programme, are bolstering domestic production capabilities and enhancing the global competitiveness of Indian stainless-steel manufacturers.

Government Policies and Infrastructure Support

1

Domestically Manufactured Iron and Steel Products (DMI&SP) Policy promotes the use of domestically produced steel in government procurement, supporting Make in India

2

The PLI scheme for specialty Steel has been expanded under PLI 1.2, targeting ~₹27,106 cr. in investments and creating nearly 24 mn tonnes of downstream specialty steel capacity

3

Customs duty on ferro nickel has been reduced to zero, while duty exemptions on ferrous scrap imports have been extended until 31st March, 2026, helping lower production costs and improve raw material availability

4

The Steel Import Monitoring System (SIMS) has been upgraded for more detailed, efficient steel import monitoring

5

The Ministry of Steel has introduced updated safety frameworks and strengthened regulatory oversight to improve operational standards

6

The Steel Scrap Recycling Policy continues to support domestic scrap availability, improve resource efficiency, and lower dependence on imported raw materials

7

Quality Control Orders (QCOs) have been expanded to cover 151 steel products, ensuring compliance with quality standards

8

Government initiatives such as Make in India and PM Gati Shakti are driving steel consumption across key sectors including infrastructure, railways, defence, logistics, and manufacturing

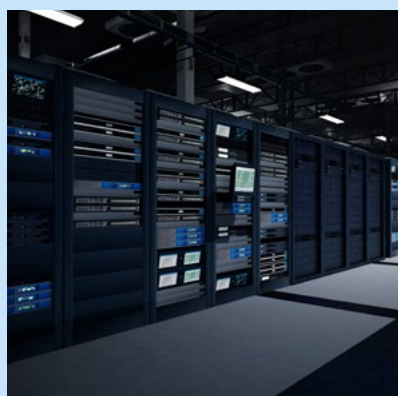
New-Age Sectors – Emerging Growth Frontiers

Growing requirement for reliable, high-performance flow solutions across strategic and emerging sectors is driving consistent demand for advanced stainless steel pipes and tubes, strengthening the industry's long-term growth outlook.

Data Centres

India's data centre market was valued at approximately US\$ 8.94 bn in 2025 and is projected to reach US\$ 31.36 bn by 2035, registering a CAGR of 13.37%. Installed IT load capacity is expected to grow from approximately 4.48 thousand megawatts in 2025 to over 15 thousand megawatts by 2031, with hyperscaler investment commitments exceeding US\$ 30 bn as of early 2026. This rapid build-out requires stainless steel pipes and tubes for cooling systems, chilled water distribution, fire suppression networks, and utility piping, where corrosion resistance, pressure integrity, and long service life are critical.

(Sources: GlobeNewswire – India Data Center Market 2026–2035 | Mordor Intelligence – Data Center Market in India)



Recent developments

As AI workloads push rack densities well beyond traditional levels, liquid cooling is fast becoming the default requirement for high-performance data centres, directly expanding the addressable market for stainless steel piping in chilled water and coolant distribution systems. This build-out is being reinforced by marquee hyperscaler commitments, including Meta's data center partnership with Reliance in Jamnagar, Google's Visakhapatnam campus, and multi-billion-dollar investment programmes from Microsoft, Amazon, and TCS, with capacity increasingly concentrated in emerging hubs such as Andhra Pradesh and Telangana alongside traditional centres like Mumbai.

(Sources: <https://www.dcntglobal.com/future-of-data-centers-in-2026-ai-energy-cooling-innovations/>

<https://www.cnbc.com/2026/06/10/meta-ai-infrastructure-data-centers-india-hyperscalers-reliance.html>

<https://economictimes.indiatimes.com/news/company/corporate-trends/n-chandrasekarans-seat-on-tata-sons-board-up-for-reset-in-august/articleshow/132100567.cms>)

Semiconductor Manufacturing

India's semiconductor market was valued at approximately US\$ 62 bn in 2025 and is projected to reach US\$ 148 bn by 2032, advancing at a CAGR of 13.1%. Government initiatives such as the India Semiconductor Mission and Make in India are driving large-scale investments in fabrication and testing facilities. Semiconductor manufacturing is a high-value end-use segment for stainless steel pipes and tubes, as ultra-clean, high-purity stainless steel tubing is essential for process gas delivery, cleanroom piping, and contamination-sensitive environments where even trace impurities can compromise yield and product quality.

(Source: MarketsandMarkets – India Semiconductor Outlook Market)



Recent developments

Execution has accelerated through early 2026: Micron's semiconductor assembly and test facility in Sanand became operational in 2026, the Tata Electronics-PSMC fab at Dholera has been formally notified as an SEZ with first silicon targeted for late 2026, and Kaynes Semicon's OSAT facility has commenced commercial production. As of May 2026, 13 semiconductor projects stood approved across seven states, with Tata Electronics and ASML signing an agreement to establish India's first front-end semiconductor line, translating the mission's ambitions into near-term cleanroom and ultra-clean piping demand.

(Source: <https://www.india-briefing.com/news/setting-up-a-semiconductor-fabrication-plant-in-india-what-foreign-investors-should-know-22009.html/>)

Sustainability and ESG at Venus

Energy and emissions

Venus continues to advance initiatives spanning renewable power, energy-efficient furnace and process optimisation, and utility efficiency improvements, with the objective of reducing energy and emissions intensity per tonne of output over time. The Company is also undertaking the installation of an additional 6.1 MW DC captive solar power plant, which, upon commissioning, will increase its total installed solar capacity to 7.4 MW DC. This expansion is expected to substantially increase the share of renewable energy in the Company's operations, significantly offset grid electricity consumption, and further strengthen Venus' position as an environmentally responsible and energy-efficient manufacturer.

Circularity and waste

The Company continues to strengthen scrap recycling and internal scrap-loop practices, working to increase the share of recycled content in its raw material mix while maintaining stringent quality standards.

Certifications and systems

Key environment, health, and safety management certifications are embedded within Venus' operating framework, supporting consistent implementation of environmental and occupational safety practices across its manufacturing facilities.

Customer impact

Venus' high-integrity, corrosion-resistant piping solutions help customers reduce leakage and unplanned downtime, extend asset life, and support the transition to cleaner energy carriers such as hydrogen and LNG.

Risk Management

Effective risk management is embedded within Venus Pipes' strategic planning and operational decision-making processes. Acknowledging that risks are an inherent aspect of business, the Company has established a comprehensive and proactive risk management framework. This framework helps systematically identify, evaluate, monitor, and mitigate potential risks that may affect Venus' business performance, financial stability, or long-term growth prospects.

This structured approach enables the Company to enhance resilience, support informed decision-making, and respond proactively to evolving business and market dynamics while safeguarding stakeholder interests.

Risk Category	Potential Impact	Mitigation Strategy
 Macroeconomic and Industry Risk	Economic slowdowns, industry cyclicalities, geopolitical tensions, trade disruptions, inflationary pressures, and intensified competition could weaken demand, profitability, and overall financial performance. Raw material price volatility may further impact operating margins.	● Maintain a diversified product portfolio and broad customer base to reduce dependence on specific sectors and markets ● Adopt strategic sourcing, prudent inventory management, and a wide supplier network to mitigate the impact of raw material price fluctuations and supply chain disruptions
 Foreign Exchange Risk	Currency fluctuations affect exchange rates, which can impact import and export transactions, affecting costs, revenues, and overall profitability.	● Manage foreign currency exposure through a structured foreign exchange risk management approach ● Implement hedging strategies, where appropriate, to reduce the impact of market volatility
 Operational Risk	Raw material cost and energy price variations, supply chain disruptions, equipment breakdowns, and process inefficiencies could affect production, profitability, and business continuity.	● Pursue backward integration, including the establishment of facilities for manufacturing hollow pipes from stainless steel round bars, to reduce dependence on external suppliers, enhancing supply chain control and improving production efficiency
 Strategic Risk	Delays in executing strategic initiatives, expansion projects, or business strategies may affect market positioning, operational performance, and long-term growth.	● Maintain a diversified customer base across industries and geographies to reduce concentration risk and support sustainable growth

- ii. Launch internet browser and type the URL: <https://evoting.kfintech.com> in the address bar.
- iii. Enter the login credentials i.e. User ID and password mentioned in your email. Your Folio No./Dp ID Client ID will be your User ID. However, if you are already registered with KFintech for e-voting, you can use your existing User ID and password for casting your votes.
- iv. After entering the details appropriately, click on LOGIN.
- v. You will reach the password change menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric value (0-9) and a special character (@, #, \$ etc.). It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- vi. You need to login again with the new credentials.
- vii. On successful login, the system will prompt you to select the EVENT i.e. Venus Pipes & Tubes Limited.
- viii. On the voting page the number of shares (which represents the number of votes) held by you as on the cut-off date will appear. If you desire to cast all the votes assenting/dissenting to the resolution, enter all shares and click 'FOR /AGAINST' as the case may be or partially in 'FOR' and partially in 'AGAINST', but the total number in 'FOR' and/or 'AGAINST' taken together should not exceed your total shareholding as on the cut-off date. You may also choose the option 'ABSTAIN' and the shares held will not be counted under either head.
- ix. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/demat account.
- x. Cast your votes by selecting an appropriate option and click on 'SUBMIT'. A confirmation box will be

displayed. Click 'OK' to confirm, else 'CANCEL' to modify. Once you confirm, you will not be allowed to modify your vote subsequently. During the voting period, you can login multiple times till you have confirmed that you have voted on the resolution.

- xi. All Members including Institutional Investors, are encouraged to attend and vote at the AGM. Corporate/institutional members (i.e. other than individuals, HUF, NRI, etc.) are required to send scanned image (PDF/JPG format) of certified true copy of relevant board resolution/authority letter etc. together with attested specimen signature of the duly authorised signatory(ies) who is/are authorised to vote to the Scrutinizer through email at cspiyushprajapati@gmail.com and may also upload the same in the e-voting module in their login. The scanned image of the above documents should be in the naming format VENUS_EVENT No. 10042.
- xii. Members can cast their vote online from Monday, 07 September, 2026 (09:00 a.m. IST) and ends on Thursday, 10 September, 2026 (5:00 p.m. IST). Voting beyond the said date shall not be allowed and the remote e-voting facility shall be blocked.
- xiii. In case of any 'queries/grievances' you may refer the Frequently Asked Questions (FAQs) for Members and e-voting User Manual available at the Download' section of <https://evoting.kfintech.com> or call KFintech on 1800-309-4001 (toll free).

As per the SEBI circular dated 09 December, 2020 on e-Voting facility provided by Listed Companies, individual shareholders holding securities in Demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Individual Members (holding securities in demat mode) login through Depository.

Login method for Individual members holding securities in demat mode is given below:

NSDL	CDSL
1. User already registered for IDeAS facility: - Visit URL: https://eservices.nsdl.com. - Click on the "Beneficial Owner" icon under "Login" under 'IDeAS' section. - On the new page, enter User ID and Password. Post successful authentication, click on "Access to e-Voting". - Click on company name or e-Voting service provider and you will be re-directed to e-Voting service provider website for casting the vote during the remote e-Voting period.	1. Existing user who have opted for Easi / Easiest - Visit URL: https://web.cdslindia.com/myeasinew/home/login or URL: www.cdslindia.com - Click on New System Myeasi. - Login with your registered User ID and Password. - The user will see the e-Voting Menu. The Menu will have links of ESP i.e. KFintech e-Voting portal. - Click on e-Voting service provider name to cast your vote.
2. User not registered for IDeAS e-Services - Visit https://eservices.nsdl.com for registering. - Select 'Register Online for IDeAS' or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp Proceed with completing the required fields. - After registration, visit https://www.evoting.nsdl.com/ - Once the home page of e-voting is launched, click on the icon 'Login' which is available under 'Shareholder/Member' section. A new screen will open. - Members will have to enter their user ID (i.e. sixteen-digit demat account number held with NSDL), password/OTP and a verification code as shown on the screen. - After successful authentication, members will be requested to select the name of the Company or ESP i.e., KFin after which the members will be redirected to KFin's website for casting the vote during the remote e-voting period. - Members can also download the NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on    	2. User not registered for Easi/Easiest - Visit https://web.cdslindia.com/myeasitoken/home/login for registering. - Proceed to complete registration using the DP ID, Client ID (BO ID), etc. - After successful registration, please follow the steps given in point no. 1 above to cast your vote.

Notice of 12th Annual General Meeting (Contd.)

In terms of the requirements as per sub-clause (iv) of the proviso to Sub paragraph (B) of Paragraph (1) of Section II of Part II of Schedule V to the Act, the information is as furnished below:

General Information		
1	Nature of Industry	Iron & Steel
2	Date or expected date of commencement of commercial production	The Company carries on its operations since its incorporation
3	In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	Not Applicable
4	Financial performance based on given indicators	Performance for 2025-26 1. Gross Revenue: 11,668.48 mn 2. Profit after tax: 1,019.62 mn 3. EPS: 49.51
5	Foreign Investments or collaborations, if any	Not Applicable
Information about the Appointee		
6	The information about the Directors is annexed as Annexure II to this notice of the Annual General Meeting	
Other /information		
7	Reasons of loss or inadequate profits and steps taken or proposed to be taken for improvement:	The Company currently has adequate profit. The Profit after tax for FY 2025-26 is 1,019.62 mn
8	Expected increase in productivity and profits in measurable terms	NA
Disclosures:		
9	The disclosures as required on all elements of remuneration package such as salary, benefits, bonuses, pensions, details of fixed components and performance linked incentives along with performance criteria, service contract details, notice period, severance fees, etc. have been made in the Board's Report under the heading "Corporate Governance Report"	

Notice of 12th Annual General Meeting (Contd.)

ANNEXURE II TO THE NOTICE OF AGM

Details of Directors seeking reappointment pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings

Name of Directors	Mr. Jayantiram Motiram Choudhary	Mr. Arun Axaykumar Kothari	Mr. Dhruv Mahendrakumar Patel	Mr. Megharam Sagramji Choudhary
DIN	02617118	00926613	07098080	02617107
Date of first appointment on the Board	17/02/2015	10/09/2021	16/06/2015	17/02/2015
Expertise in specific functional areas	Purchase & Operation	Finance & Strategy	Technical & Operation	Sales & Marketing
Age	43 Years	48 Years	40 Years	44 Years
Experience	14 Years	19 Years	9 Years	19 Years
Brief Resume	Associated with the Company since its incorporation as a director. Over 14 years of experience in the steel industry.	Associated with the Company since 2021 as a director. A qualified Chartered Accountant and holds a bachelor's degree in commerce from Rajasthan University	Associated with the Company since 2015. Holds a bachelor's degree in engineering from University of Pune and a master's degree in technology from CEPT University.	Associated with our Company since its incorporation. Over 19 years of experience in the stainless-steel pipes and tubes industry.
Directorship held in other Listed Companies as on 31 March, 2026.	NA	NA	NA	NA
Chairmanship / Membership of Committee held in other Listed Companies as on 31 March, 2026.	NA	NA	NA	NA
Number of Equity Shares held in the Company as on 31 March, 2026.	12,11,115 (5.85%)	13,97,465 (6.75%)	26,52,510 (12.80%)	35,93,243 (17.35%)
Relationship with other directors and Key Managerial Personnel	NA	NA	NA	NA
Terms and Conditions of Appointment	Director Liable to retire by rotation.	Re-appointment as the Managing Director for a further period of 5 (Five) consecutive years with effect from September 14, 2026 up to September 13, 2031 , liable to retire by rotation, subject to approval of members in the ensuing AGM	Re-appointment as the Whole-time Director for a further period of 5 (Five) consecutive years with effect from September 14, 2026 up to September 13, 2031 , liable to retire by rotation, subject to approval of members in the ensuing AGM	Re-appointment as the Whole-time Director for a further period of 5 (Five) consecutive years with effect from September 14, 2026 up to September 13, 2031 , liable to retire by rotation, subject to approval of members in the ensuing AGM
List of Directorship held in other Companies as on 31 March, 2026	-	1. Accuracy Buildcon Private Limited	-	-

Notice of 12th Annual General Meeting (Contd.)

Name of Directors	Mr. Jayantiram Motiram Choudhary	Mr. Arun Axaykumar Kothari	Mr. Dhruv Mahendrakumar Patel	Mr. Megharam Sagramji Choudhary
DIN	02617118	00926613	07098080	02617107
Details of remuneration sought to be paid and the remuneration last drawn by such person, if applicable,	6,50,000/- P.M.	7,00,000/- P.M.	6,50,000/- P.M.	6,50,000/- P.M.
Number of Meetings of the Board attended during the year	06	06	06	06
Other Directorships, Membership/ Chairmanship of Committees (Audit Committee and Stakeholders Relationship Committee) of other Boards	NA	NA	NA	NA
Recognition or awards	NA	NA	NA	NA
Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person:	NA	NA	NA	NA
Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any:	NA	NA	NA	NA

Name of Directors	Mr. Kailash Nath Bhandari	Mr. Shyam Agrawal	Mr. Pranay Ashok Surana	Mrs. Komal Lokesh Khadaria
DIN	00026078	03516372	05192392	07805112
Date of first appointment on the Board	19 October, 2021	19 October, 2021	19 October, 2021	19 October, 2021
Expertise in specific functional areas	Corporate Governance, Leadership & Legal/ Regulatory and Risk Management	Corporate Governance, Leadership & Legal/ Regulatory and Risk Management	Finance, Corporate Governance, Leadership & Legal/ Regulatory and Risk Management	Finance, Corporate Governance, Leadership & Legal/Regulatory and Risk Management
Age	84 Years	46 Years	35 Years	47 Years
Experience	22 Years	19 Years	12 Years	14 Years

Notice of 12th Annual General Meeting (Contd.)

Name of Directors	Mr. Kailash Nath Bhandari	Mr. Shyam Agrawal	Mr. Pranay Ashok Surana	Mrs. Komal Lokesh Khadaria
DIN	00026078	03516372	05192392	07805112
Brief Resume	Associated with the Company since 2021. He holds a bachelor's degree in law from Jodhpur University. He has over 22 years of experience in the insurance sector. He is also on the Board of one of the companies of Hindalco Group.	Associated with the Company since 2021. He also holds a doctorate in law from University of Rajasthan. He was the national president of the ICSI, New Delhi in the year 2017 and International Secretary of Corporate Secretaries International Association ("CSIA"), Hong Kong for the year 2017-18. He has over 19 years of experience as a practicing company secretary. He was a member of the appellate authority of the ICSI, New Delhi and is presently (i) a member of the quality review board of the ICAI, New Delhi; and (ii) the chairman and independent director of ICMAI Registered Valuers Organization, New Delhi.	Associated with the Company since 2021. He holds a bachelor's in technology and master's in technology degree in mechanical engineering from the Indian Institute of Technology, Bombay. He has over 12 years of experience in the technology sector. He was the founder of Flyrobe (Bloomberg top 50 global startups 2017) and analyst at Deutsche Bank. He has also been featured on the coveted Forbes 30 under 30 in the Asia list (2017) and in the India list (2019).	Associated with the Company since 2021. She is a member of Institute of Companies Secretaries of India ("ICSI") and holds a bachelor's degree in commerce. She has over 14 years of experience as a qualified company secretary. She has served as the Chairperson of the Surat Chapter of ICSI and has also held roles as Vice Chairperson and member of various committees of the Surat Chapter and the Western India Regional Council (WIRC) of ICSI over the years.
Directorship held in other Listed Companies as on 31 March, 2026.	NA	1. Mayur Uniquoters Limited 2. Indraprastha Gas Limited	NA	NA
Chairmanship / Membership of Committee held in other Listed Companies as on 31 March, 2026.	NA	NA	NA	NA
Number of Equity Shares held in the Company as on 31 March, 2026.	-	-	-	-
Relationship with other directors and Key Managerial Personnel	NA	NA	NA	NA
Terms and Conditions of Appointment	Re-appointment as a Non-Executive Independent Director for a term of five years commencing from October 19, 2026 up to October 18, 2031, not liable to retire by rotation, subject to approval of Members in the ensuing AGM	Re-appointment as a Non-Executive Independent Director for a term of five years commencing from October 19, 2026 up to October 18, 2031, not liable to retire by rotation, subject to approval of Members in the ensuing AGM	Re-appointment as a Non-Executive Independent Director for a term of five years commencing from October 19, 2026 up to October 18, 2031, not liable to retire by rotation, subject to approval of Members in the ensuing AGM	Re-appointment as a Non-Executive Independent Director for a term of five years commencing from October 19, 2026 up to October 18, 2031, not liable to retire by rotation, subject to approval of Members in the ensuing AGM

Notice of 12th Annual General Meeting (Contd.)

Name of Directors	Mr. Kailash Nath Bhandari	Mr. Shyam Agrawal	Mr. Pranay Ashok Surana	Mrs. Komal Lokesh Khadaria
DIN	00026078	03516372	05192392	07805112
List of Directorship held in other Companies as on 31 March, 2026	1. Hindalco-Almex Aero Space Limited 2. Suvas Holdings Limited	1. Mayur Uniquoters Limited 2. Indraprastha Gas Limited 3. ICAI Registered Valuers Organisation 4. ICAI International ADR Centre 5. South Eastern Coal Fields Limited 6. Mayur Tecfab Private Limited	-	1. Plenary Advisors Private Limited
Details of remuneration sought to be paid and the remuneration last drawn by such person, if applicable,	Nil – Except sitting fees.	Nil – Except sitting fees.	Nil – Except sitting fees.	Nil – Except sitting fees.
Number of Meetings of the Board attended during the year	06	01	06	06
Other Directorships, Membership/ Chairmanship of Committees (Audit Committee and Stakeholders Relationship Committee) of other Listed Companies	NA	Indraprastha Gas Limited Chairperson- Audit Committee Mayur Uniquoters Ltd Member- Audit Committee Member- Stakeholders Relationship Committee	NA	NA
Recognition or awards	NA	NA	NA	NA
Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person:	NA	NA	NA	NA
Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any:	NA	NA	NA	NA

BOARD'S REPORT

To,

The Members,

Venus Pipes & Tubes Limited

The Board of directors of your company are pleased to present the 12th Annual Report of the Company for the financial year ending on 31 March, 2026.

1. FINANCIAL RESULTS:

The financial statements of the Company for the financial year ended 31 March, 2026, have been prepared in accordance with the Indian Accounting Standards (Ind AS) as notified by the Ministry of Corporate Affairs and as amended from time to time.

The company's financial performance for the year ended under review along with previous year is given hereunder:

(Amount in Rupees Millions)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Total Income	11,784.80	9,691.79
Total Expense	10,406.92	8,438.13
Profit before exceptional items and tax	1,377.88	1,253.66
Exceptional Item (Impact of Labour Codes)	4.58	-
Profit before Tax	1,373.30	1,253.66
Add: Depreciation (Including Amortised Exp.)	235.82	185.32
Cash Profit	1,609.12	1,438.98
Less: Provision for Tax	307.98	274.27
Less: Deferred Tax Liability	55.71	50.50
Add: Deferred Tax Assets/Adjustment of Earlier Years	10.01	-
Cash Profit After Tax	1,255.44	1,114.21
Less: Depreciation	235.82	185.32
Profit Transferred to Reserve & Surplus	1,019.62	928.89

2. RESULTS OF THE BUSINESS OPERATION AND STATE OF COMPANY'S AFFAIRS:

During the year under review, the Company has achieved turnover of ₹ 11,668.48/- Mn and the Company has earned net profit after tax during the year at ₹ 1,019.62/- Mn as against the net profit of ₹ 928.89/- Mn in the previous year.

3. DIVIDEND:

The Company recommended/ declared dividend as under:

Dividend Type	Financial year 2025-26		
	Dividend per share (₹)	Dividend %	Dividend payout (In Million)
Interim Dividend	0.50	5%	10.36
Final Dividend *	0.50*	5%	10.36

** Recommended by the Board of Directors at their meeting held on May 26, 2026, subject to the approval of the members at the 12th AGM.

The Dividend Distribution Policy, in terms of Regulation 43A of the SEBI Listing Regulations is available on the Company's website on <https://www.venuspipes.com/investors/policies/>

4. CREDIT RATING:

Your Company's financial discipline and prudence is reflected in the strong credit rating ascribed by rating agency. The details of the credit rating are disclosed in Corporate Governance Report, which forms part of the Annual Report.

₹ 10/- (Rupees Ten Only) each fully paid-up of the Company, where one Option upon exercise shall convert into one Share upon exercise subject to payment / recovery of requisite exercise price and applicable taxes, on such terms, conditions and in such manner as the Board / Nomination and Remuneration Committee may decide in accordance with the provisions of the applicable laws and the provisions of the Plan.

During the last financial year, the Company received In-principle approval dated 08 August, 2024 from the BSE Ltd (the "Designated Stock Exchange") (Scrip Code: 543528) and National Stock Exchange of India Limited (NSE Symbol: VENUSPIPES) and implemented the Employee Stock Option Scheme 2023 ("ESOP 2023") for its employees. The ESOP 2023 formulated by the Company is in compliance with the applicable regulations.

During the year under review, no stock options were exercised under ESOP 2023.

- e. The Company has not entered into one time settlement with any Banks or Financial Institutions during the year. Hence, disclosure pertaining to difference between amount of the valuation done at the time of one-time settlement

and the valuation done while taking loan is not applicable.

42. AWARDS AND RECOGNITION

During the year under review, the Company received recognition from the Central Boilers Board as a "Well Known Tube Maker" and a "Well Known Pipe Maker" for the manufacture of specified stainless-steel seamless and welded tubes and pipes.

43. ACKNOWLEDGEMENT

The Board would like to place on record, its appreciation to all employees at all levels for their dedicated efforts.

Your directors also wish to place on record their appreciation and acknowledge with gratitude the support and co-operation extended by various government authorities, clients, and bankers from time to time, and they look forward to their continued support.

For and On Behalf of the Board

Arun Axaykumar Kothari

Place: Dhaneti

Date: 13 August, 2026

Chairman and Managing Director

DIN - 00926613

ANNEXURE TO BOARD'S REPORT

CORPORATE GOVERNANCE REPORT

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Venus Pipes & Tubes Limited ("the Company") believes in conducting its affairs in fair, transparent and professional manner and maintaining good ethical standards in its dealings with all its constituents.

The Company is committed to follow good Corporate Governance practices, which include having professional Directors on the Board, adopting pragmatic policies, effective systems and procedures and subjecting business processes to audits and checks, compliant with the required standards. The policies and actions of the Company are in line with the applicable guidelines on Corporate Governance with an endeavour to enhance value for shareholders.

A Report on compliance with the principles of Corporate Governance as prescribed by The Securities and Exchange Board of India (SEBI) in Chapter IV read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "Listing Regulations") as amended till date, is given below:

2. BOARD OF DIRECTORS

a) Composition and size of the Board

The Board of Directors is the apex body constituted by the shareholders for overseeing the overall functioning of the Company. The Board provides and evaluates the strategic direction of the Company, management policies and their

effectiveness and ensures that the long-term interests of the shareholders are being served.

The Board of Directors of the Company currently comprises of Eight Directors who are eminent individuals with excellent qualifications, professional expertise and extensive experience and they have made outstanding contributions to the industry. The Board has an optimum combination of independent, woman director, executive as well as non-executive directors that are in conformity with the provisions of Regulation 17 of the Listing Regulations.

The Board of Directors has 50% Non- executive Directors throughout the year under review. As on date of this Report, the Board of Directors comprises of 8 Directors, including 4 Independent Directors. The Chairman of the Company is an Executive Chairman.

None of the Directors on the Board is a member of more than 10 Committees or a Chairman of more than 5 Committees as specified in Regulation 26 (1) of the Listing Regulations, across all the Indian Listed Entities in which he / she is a director. The Company has appointed a Woman Director pursuant to the provisions of Section 149 of the Companies Act, 2013 ("the Act") read with Rule 3 of The Companies (Appointment and Qualification of Directors) Rules, 2014. The necessary disclosure regarding the committee position as has been made by the directors are given herein below:

As on 31 March, 2026, the Board of Directors of the Company comprises of the following directors:

Sr. No	Name of the Director	Category	Original Date of Appointment	Number of other Directorships held in other public companies	Number of memberships in Audit/ Stakeholder Committee(s) held in Indian Public Limited Companies		No and % of Equity Shares held in the Company (%)
					As Chairperson	As Member	
1	Megharam Sagramji Choudhary	Whole-Time Director	17 February, 2015	-	-	-	35,93,243 - 17.35%
2	Jayantiram Motiram Choudhary	Whole-Time Director	17 February, 2015	-	-	1	12,11,115 - 5.85%
3	Dhruv Mahendrakumar Patel	Whole-Time Director	16 June, 2015	-	-	-	26,52,510 - 12.80%

Annexure to Board's Report (Contd.)

<https://www.venuspipes.com/investor/disclosures-u-r-46-62-lodr/>

In accordance with the provisions of Regulation 25 of the Listing Regulations, during the year under review, Independent Directors met on 30 March, 2026, inter alia, to

- (a) review the performance of Non-Independent Directors and the Board as a whole;
- (b) review the performance of the Chairman of the Company, taking into account the views of Executive Directors and Non- Executive Directors;
- (c) assess the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties. The Board of Directors of your Company confirms that the Independent Directors fulfill the conditions specified in the Listing Regulations and are independent of the management.

f) Confirmation on Independent Directors:

All Independent Directors have submitted requisite declarations confirming that they continue to meet the criteria of independence as provided in Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations. Based on the declarations submitted by the Independent Directors, Board is of the opinion that

the Independent Directors fulfil the conditions specified in the Act and Listing Regulations and are independent of the Management.

Independent Directors have also confirmed of having complied with Rule 6(1) and 6(2) of the Companies (Appointment and Qualification of Directors) Rules, 2014, as amended, by including/ registering their names in the data bank of Independent Directors maintained with Indian Institute of Corporate Affairs.

None of the Independent Directors have resigned during the Financial Year 2025-26.

h. List of skills, expertise and competencies of the Board of Directors:

The Board comprises qualified and experienced members who possess required skills, expertise and competencies that allow them to make effective contributions to the Board and its Committees. The following skills / expertise / competencies have been identified for the effective functioning of the Company and are currently available with the Board:

- Strategy and Transformation
- Sales/ Marketing
- Finance
- Corporate Governance
- Leadership
- Legal/ Regulatory and Risk Management

The table below summarizes the skills, expertise and competencies possessed by the Board of Directors of the Company:

Name of the Director	Skills/Expertise/Competencies					
	Strategy & Transformation	Sales/ Marketing	Finance	Corporate Governance	Leadership	Legal/ Regulatory and Risk Management
Arun Axaykumar Kothari	✓	-	✓	✓	✓	✓
Megharam Sagramji Choudhary	✓	✓	✓	-	✓	✓
Dhruv Mahendrakumar Patel	✓	✓	✓	-	✓	✓
Jayantiram Motiram Choudhary	✓	✓	-	✓	✓	✓
Shyam Agrawal	✓	-	-	✓	✓	✓
Kailash Nath Bhandari	✓	-	-	✓	✓	✓
Pranay Ashok Surana	-	-	✓	✓	✓	✓
Komal Lokesh Khadaria	-	-	✓	✓	✓	✓

Annexure to Board's Report (Contd.)

3. AUDIT COMMITTEE

Audit Committee acts as a link between Management and external auditors and is responsible for overseeing Company's financial reporting process by providing direction to audit function and monitoring the scope and quality of audits. The composition and terms of reference of the Audit Committee of the Company are in line with the provisions of Section 177 of the Act and Regulation 18 of the Listing Regulations.

Name	Position	Category
Komal Lokesh Khadaria	Chairperson	Non-Executive Independent Director
Pranay Ashok Surana	Member	Non-Executive Independent Director
Arun Axaykumar Kothari	Member	Managing Director

Mrs. Komal Lokesh Khadaria, Independent Director and Chairperson of the Audit Committee was present at the 11th Annual General Meeting of the Company held on 25 September, 2025

During the year, there were no changes to the composition of the Committee.

Terms of reference

The terms of reference of the Audit Committee, inter alia, include:

1. oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
3. approval of payment to statutory auditors for any other services rendered by the statutory auditors;
4. reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - (b) changes, if any, in accounting policies and practices and reasons for the same;
 - (c) major accounting entries involving estimates based on the exercise of judgment by management;
 - (d) significant adjustments made in the financial statements arising out of audit findings;
 - (e) compliance with listing and other legal requirements relating to financial statements;
 - (f) disclosure of any related party transactions; and
 - (g) modified opinion(s) in the draft audit report;
5. reviewing, with the management, the quarterly financial statements before submission to the board for approval; reviewing, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
6. reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
7. approval or any subsequent modification of transactions of the Company with related parties;
8. scrutiny of inter-corporate loans and investments;
9. valuation of undertakings or assets of the Company, wherever it is necessary;
10. evaluation of internal financial controls and risk management systems;
11. reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
12. reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
13. discussion with internal auditors of any significant findings and follow up there on;
14. reviewing the findings of any internal investigations

Annexure to Board's Report (Contd.)

9. PARTICULARS OF SENIOR MANAGEMENT INCLUDING THE CHANGES THEREIN SINCE THE CLOSE OF THE PREVIOUS FINANCIAL YEAR.

Sr. No.	Name	Designation
1.	Mr. Kunal Bubna	Chief Financial officer
2.	Mr. Pavan Kumar Jain	Company Secretary & Compliance Officer
3.	Mr. Kumar Shishir C Sinha	President (Marketing)
4.	Mr. Neelanjan Dev Bharadwaj	Chief Strategy Officer (CSO)

10. REMUNERATION OF DIRECTORS:

a. All pecuniary relationship or transactions of the non – executive directors vis-à-vis the Company:

There were no pecuniary transactions with any of the Non - Executive Directors except for Remuneration/ Sitting Fees/ reimbursement of expenses, if any, paid to them as Directors of the Company.

b. Criteria of making payments to Non-Executive Directors

The Board has adopted Remuneration Policy for Directors, Key Managerial Personnel and Other Employees, which describes the criteria of making payments to Non-Executive Directors. The Policy is available on the website of the Company at <https://www.venuspipes.com/investors/policies/>.

In line with the Company's remuneration policy, Non-Executive Directors are entitled to receive remuneration by way of sitting fees as approved by the Board of Directors and reimbursement of expenses for participation in the Board and committee meetings and commission, if any, as may be determined by the Board of Directors and shareholders on the recommendation of the Nomination and Remuneration Committee within the overall limits specified under the Act/ Listing Regulations.

c. Disclosures with respect to remuneration:

The following are the details of remuneration and sitting fee paid to the Directors of the Company during the Financial Year under review:

Sr. No.	Name of the Director	Designation	Remuneration (₹ in mn)	Sitting Fees (₹ in mn)	Other benefits, Bonuses, Stock Options, Pensions, etc.
1	Mr. Arun Kothari	Chairman and Managing Director	8.40	-	-
2	Mr. Megharam Choudhary	Whole Time Director	7.80	-	-
3	Mr. Dhruv M Patel	Whole Time Director	7.80	-	-
4	Mr. Jayantiram Motiram Choudhary	Whole Time Director	7.80	-	-
5	Kailash Nath Bhandari	Independent Director	-	0.18	-
6	Shyam Agrawal	Independent Director	-	0.03	-
7	Pranay Ashok Surana	Independent Director	-	0.27	-
8	Komal Lokesh Khadaria	Independent Director	-	0.30	-

Note:

-Company does not have performance linked incentive plan for directors.

-No severance fee is paid/payable to any of the directors.

-All the directors are entitled to reimbursement of reasonable expenses incurred during the performance of their duty as a director.

Service Contract and Notice Period: Notice Period as per Company's Policy is one month

Annexure to Board's Report (Contd.)

11. GENERAL BODY MEETINGS:

a. Location and time, where last three annual general meetings held:

The details of location and time, where the last three annual general meetings were held are as follows:

Financial Year	Day, Date and Time of Annual General Meeting ("AGM")	Venue/Location
2024-25	11 th AGM: Thursday, 25 September, 2025 at 04.00 P. M. (IST)	Meeting held through Video Conference/ Other Audio-Visual Means.
2023-24	10 th AGM: Wednesday, 25 September, 2024, at 04.00 P.M. (IST)	Meeting held through Video Conferencing/ Other Audio Visual Means.
2022-23	09 th AGM: Monday, 25 September, 2023, at 04.00 P.M. (IST)	Meeting held through Video Conferencing/ Other Audio Visual Means.

b. Special resolutions passed in the previous three annual general meetings:

The details of the special resolutions passed in the previous three annual general meetings are as follows:

Financial Year	Day, Date and Time of Annual General Meeting ("AGM")	Details of Special Resolutions Passed
2024-25	11 th AGM: Thursday, 25 September, 2025 at 04.00 P. M. (IST)	1) To Increase in borrowing limits of the Company under Section 180(1)(c) of the Companies Act, 2013. 2) To create charges on the movable and immovable properties of the Company, both present and future, in respect of borrowings under Section 180 (1)(a) of the Companies Act, 2013. 3) Approval for Alteration in the Object Clause of the Memorandum of Association of the Company.
2023-24	10 th AGM: Wednesday, 25 September, 2024, at 04.00 P.M. (IST)	No Special Resolution was passed at this meeting.
2022-23	09 th AGM: Monday, 25 September, 2023, at 04.00 P.M. (IST)	1) To approve implementation of the "Venus Pipes & Tubes Limited – Employee Stock Option Scheme 2023" 2) To approve grant of employee stock options under the "Venus Pipes & Tubes Limited - Employee Stock Option Scheme 2023" to the eligible employees of the Company's Subsidiary Companies, Holding Company, Group Company or Associate Companies: 3) To reappoint Mr. Jayantiram Motiram Choudhary as Whole Time Director of the Company 4) To increase in remuneration of Mr. Arun Axaykumar Kothari, Managing Director 5) To increase in remuneration of Mr. Megharam Sagramji Choudhary, Whole Time Director 6) To increase in remuneration of Mr. Dhruv Mahendrakumar Patel, Whole Time Director

Annexure to Board's Report (Contd.)

For the purpose of this declaration, Senior Management team means the Chief Financial Officer, the Company Secretary and all Functional Heads of the Company as on 31 March, 2026.

19. COMPLIANCE CERTIFICATE REGARDING COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE:

The Company has obtained compliance certificate from the Practising Company Secretaries regarding compliance of conditions of corporate governance. The same forms part of this report as Annexure II.

20. DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT:

There are no shares lying in the demat suspense account or unclaimed suspense account with the Company and hence, the disclosure of reporting in terms of Regulation 34(3) read with Part F of Schedule V of the Listing Regulations is not applicable.

21. INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS:

The Company has in place adequate internal control systems commensurate with the size of its operations. Internal control systems comprising of policies and procedures are designed to ensure sound management of the Company's operations, safekeeping of its assets, optimal utilisation of resources, reliability of its financial information and compliance. Systems, processes, and procedures

are periodically reviewed and appropriately revised to strengthen them to mitigate emerging risks associated with the growing size and complexity of the Company's operations.

22. CEO/CFO CERTIFICATION

In terms of Regulation 17(8) of the Listing Regulations, the Managing Director and the Chief Financial Officer made a certification to the Board of Directors in the prescribed format for the year under review, which has been reviewed by the Audit Committee and taken on record by the Board. The same forms part of this report as Annexure: III

23. DISCLOSURE OF CERTAIN TYPES OF AGREEMENTS BINDING LISTED ENTITIES:

There are no agreements entered into by the shareholders, promoters, promoter group entities, related parties, directors, key managerial personnel, employees of the Company, among themselves or with the Company or with a third party, solely or jointly, which, either directly or indirectly or potentially or whose purpose and effect is to, impact the management or control of the Company or impose any restriction or create any liability upon the listed entity.

For and on behalf of the Board of Directors,

Place: Dhaneti
Date: 13 August, 2026

Arun Axaykumar Kothari
Managing Director
DIN - 00926613

ANNEXURE: I TO CORPORATE GOVERNANCE REPORT

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) of Clause 10(i) of Part C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015

To,

The Members,

Venus Pipes & Tubes Limited
CIN- L24311GJ2015PLC082306
Survey No. 233/2 and 234/1
Dhaneti BHUJ
Kachchh, Gujarat 370020

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **VENUS PIPES & TUBES LIMITED (CIN: L24311GJ2015PLC082306)** having its Registered Office at Survey No. 233/2 and 234/1 Dhaneti BHUJ Kachchh GJ 370020 IN (hereinafter referred to as "The Company") produced before us by the Company for the purpose of issuing this certificate, in accordance with Regulation 34 (3) read with Schedule V Part-C Sub clause 10 (i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations 2015.

In my opinion and to the best of my knowledge and according to the verifications (including Director Identification Number (DIN) Status at the portal www.mca.gov.in) and based on such examination as well as information and explanations furnished to me, which to the best of my knowledge and belief were necessary for the purpose of issue of this certificate and based on such verification as considered necessary, I hereby certify that none of the Directors as stated below on the Board of the Company as on 31 March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India /Ministry of Corporate Affairs or any such other statutory authority.

Sr. No.	DIN/PAN	Name of Director	Designation	Date of Appointment
1	00926613	Arun Axaykumar Kothari	Chairman and Managing Director	10 September, 2021
2	02617107	Megharam Sagramji Choudhary	Whole Time Director	17 February, 2015
3	07098080	Dhruv Mahendrakumar Patel	Whole Time Director	16 June, 2015
4	02617118	Jayantiram Motiram Choudhary	Whole Time Director	17 February, 2015
5	03516372	Shyam Agrawal	Independent Director	19 October, 2021
6	00026078	Kailash Nath Bhandari	Independent Director	19 October, 2021
7	05192392	Pranay Ashok Surana	Independent Director	19 October, 2021
8	07805112	Komal Lokesh Khadaria	Independent Director	19 October, 2021

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on our test check basis verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For, **Nikhil Dhanotiya & Associates**
Company Secretaries

CS. Nikhil Dhanotiya
M. No: F13762
COP: 23498
ICSI UIN: S2020MP753300
PR No.: 3540/2023
UDIN: F013762H001105941

Place: Indore
Date: 13 August, 2026

ANNEXURE: II TO CORPORATE GOVERNANCE REPORT

CERTIFICATE ON COMPLIANCE WITH CONDITIONS OF CORPORATE GOVERNANCE UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To,
The Members,

Venus Pipes & Tubes Limited
CIN: L24311GJ2015PLC082306
Survey No. 233/2 and 234/1 Dhaneti,
Kachchh, BHUJ, Gujarat, India, 370020

I have examined documents, books, papers, minutes, forms and returns filed and other relevant records maintained by Venus Pipes & Tubes Limited, (CIN: L24311GJ2015PLC082306) [herein after referred as "the Company"] having its Registered Office at Survey No. 233/2 and 234/1 Dhaneti BHUJ Kachchh GJ 370020 IN, for the purpose of certifying compliance of the conditions of Corporate Governance under Regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V and Regulation 34 (3) to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended (hereinafter called "SEBI (LODR) Regulations 2015") for the financial year ended 31 March, 2026. I have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of certification.

In my opinion and to the best of our information and according to the explanations given to us, and based on the representations made by the management, we certify that the Company to the extent applicable, has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of Listing Regulations.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to the procedures and implementation thereof adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

I further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For, Nikhil Dhanotiya & Associates
Company Secretaries

CS. Nikhil Dhanotiya
M. No: F13762
COP: 23498
ICSI UIN: S2020MP753300
PR No.: 3540/2023
UDIN: F013762H001105820

Place: Indore
Date: 13 August, 2026

ANNEXURE: III TO CORPORATE GOVERNANCE REPORT

CEO AND CFO CERTIFICATE TO THE BOARD PURSUANT TO REGULATION 17 (8) OF THE LISTING REGULATIONS

To,
The Board of Directors
Venus Pipes & Tubes Limited
CIN- L24311GJ2015PLC082306
Survey No. 233/2 and 234/1
Dhaneti Bhuj 370020, Kachchh GJ IN

We, Mr. Arun Axaykumar Kothari, Managing Director and Mr. Kunal Bubna, Chief Financial Officer of Venus Pipes & Tubes Limited to the best of our knowledge and belief, hereby certify that:

- (a) We have reviewed the financial statements and the cash flow statement for the quarter and financial year ended 31 March, 2026 and confirm that:
 - (i) These financial statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) These financial statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations;
- (b) There are, to the best of our knowledge and belief, no transaction entered into by the Company during the quarter and financial year ended 31 March, 2026, which is fraudulent, illegal or violative of the Company's code of conduct.
- (c) We accept responsibility for establishing and maintaining Internal Controls for financial reporting and that we have evaluated the effectiveness of Internal Control Systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such Internal Controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- (d) We have indicated to the Auditors and the Audit committee that for the quarter and financial year ended 31 March, 2026, there were:
 - (i) No significant changes in Internal Control over financial reporting;
 - (ii) No significant changes in accounting policies and that the same have been disclosed in the notes to the financial statement; and
 - (iii) No instances of significant fraud of which we have become aware and there has been no involvement therein of the management or an employee having a significant role in the Company's Internal Control System over financial reporting.

We further declare that all the Board Members and Senior Management Personnel have affirmed compliance with Code of Conduct in respect of the financial year ended 31 March, 2026.

Sd/-
Arun Axaykumar Kothari
Managing Director
DIN - 00926613

Date: 13 August, 2026
Place: Dhaneti

Sd/-
Kunal Bubna
Chief Financial Officer

ANNEXURE A TO SECRETARIAL AUDIT REPORT

To,
The Members,

Venus Pipes & Tubes Limited
Survey No. 233/2 and 234/1,
Dhaneti Bhuj, Kachchh,
Gujrat-370020 IN

My Secretarial Audit Report for the financial year ended 31 March, 2026 is to be read along with this letter.

- Maintenance of secretarial record is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
- I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I have followed, provide a reasonable basis for my opinion.
- I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
- Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
- The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For, **Nikhil Dhanotiya & Associates**
Company Secretaries

CS. Nikhil Dhanotiya
M. No: F13762
COP: 23498
ICSI UIN: S2020MP753300
PR No.: 3540/2023
UDIN: F013762H001105556

Place: Indore
Date: 13.08.2026

ANNEXURE - B TO BOARD'S REPORT

PARTICULARS OF EMPLOYEES

Disclosure as per Section 197(12) of Companies Act 2013 & Rule 5(1) & Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2025-26 and the percentage increase in remuneration of each Director, Chief Financial Officer, Company Secretary in the financial year 2025-26:

Name	Designation	% Increase in remuneration in the Financial Year ended 31 March, 2026	Ratio of remuneration of each Director to median remuneration of the employees of the Company (₹ in Million)
Executive Directors & Key Managerial Personnel			
Mr. Arun Axaykumar Kothari	Chairman and Managing Director	40%	29.17
Mr. Megharam Sagramji Choudhary	Whole Time Director	44%	27.08
Mr. Dhruv Mahendrakumar Patel	Whole Time Director	44%	27.08
Mr. Jayantiram Motiram Choudhary	Whole Time Director	44%	27.08
Mr. Pavan Kumar Jain	Company Secretary	13%	3.12
Mr. Kunal Bubna	Chief Financial officer	37%	28.47
Non-Executive Directors			
Mr. Kailash Nath Bhandari	Independent Director	Being non-executive, nothing was paid as remuneration except sitting fees and thus ratio is not provided here	
Mr. Pranay Ashok Surana	Independent Director		
Mr. Shyam Agrawal	Independent Director		
Mrs. Komal Lokesh Khadaria	Independent Director		

- The percentage increase in the Median Remuneration of employees in the Financial Year ending on 31 March, 2026: 15 %
- Total Number of employees on the roll of the Company as on 31 March, 2026: 955
- Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration.**

Average Percentage Increase already made in the Salaries of Employees other than the Managerial Personnel in the last Financial Year i.e. 2025-26 was 11% whereas there is an increase in the managerial remuneration for the same financial year at 14%.
- It is hereby affirmed that the remuneration paid to the Directors and Key Managerial Personnel are as per the Nomination and Remuneration Policy of the Company.

For & on behalf of the Board of Directors

Date: 13 August, 2026
Place: Dhaneti

Arun Axaykumar Kothari
DIN: 00926613
Managing Director

ANNEXURE - C TO BOARD'S REPORT

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR)

(As per Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014)

1. A BRIEF OUTLINE OF THE CSR POLICY

CSR Policy of the Company focuses on enhancing environmental and natural capital; supporting rural development; promoting education; providing preventive healthcare, providing food items, plantation, medical and other social activities under Swachh Bharat Abhiyan, providing sanitation and drinking water; creating livelihoods for people, especially those from disadvantaged sections of society, in rural and urban India; preserving and promoting sports.

2. COMPOSITION AND MEETINGS OF THE CSR COMMITTEE:

During the year under review, The CSR Committee of the Company met 1 (One) time on 26 May, 2025.

S. No	Members of the Committee	Designation/Nature of Directorship	Number of meetings entitled to attend	Number of meetings attended during the year
1	Shyam Agrawal	Chairman, Independent Director	1	-
2	Megharam Sagarmaji Choudhary	Member, Whole time Director	1	1
3	Dhruv Mahendrakumar Patel	Member, Whole time Director	1	1

3. Provide the web link where the Composition of the CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company: www.venuspipes.com

4. Provide the executive summary along with the web-link(s) of the Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable:
Not Applicable

S. No	Particulars	Details
5(a)	Average net profit of the company as per sub-section (5) of section 135	₹ 100.23 Crores
5(b)	Two percent of the average net profit of the company as per sub-section (5) of section 135.	₹ 2.00 Crores
5(c)	Surplus arising out of the CSR Projects or programmes or activities of the previous financial years	-
5(d)	Amount required to be set-off for the financial year, if any	-
5(e)	Total CSR obligation for the financial year [(b)+(c)-(d)]	₹ 2.00 Crores

S. No	Particulars	Details			
6(a)	Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project).	₹ 2.02 Crores			
6(b)	Amount spent in Administrative Overheads.	-			
6(c)	Amount spent on Impact Assessment, if applicable.	-			
6(d)	Total amount spent for the Financial Year [(a)+(b)+(c)].	₹ 2.02 Crores			
6(e)	CSR amount spent or unspent for the Financial Year:				
Total amount spent for the financial year 2025-26	Amount unspent (Rs)				
	Total amount transferred to unspent CSR account as per Section 135(6) of the Act		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135 (5) of the Act		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
	₹ 2.02 Crores	Nil	NA	Nil	NA

Annexure – C (Contd.)

S. No	Particulars	Details
6(f)	Excess amount for set-off, if any	
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	₹ 2.00 Crores
(ii)	Total amount spent for the Financial Year	₹ 2.02 Crores
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	₹ 0.02 Crores
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	-
(v)	Amount available for set off in succeeding Financial Years	₹ 0.02 Crores

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years: **NIL**

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: (Yes/No): **No**

If yes, enter the number of Capital assets created/ acquired: **Not Applicable**

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

S.NO	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/Authority/beneficiary of the registered owner		
					CSR Registration Number, if applicable	Name	Registered Address
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(Note: All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per subsection (5) of section 135: **Not Applicable**

Sd/-	Sd/-	Sd/-
(Chief Executive Officer or Managing Director or Director).	(Chairman CSR Committee).	[Person specified under clause (d) of sub-section (1) of section 380 of the Act] (Wherever applicable).

Place: Dhaneti

Date: 13 August, 2026

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORTING

SECTION A: GENERAL DISCLOSURE

I. Details of the listed entity

1.	Corporate Identity Number (CIN) of the Listed Entity	L24311GJ2015PLC082306
2.	Name of the Listed Entity	Venus Pipes & Tubes Limited
3.	Year of incorporation	2015
4.	Registered office address	Survey No. 233/2 and 234/1 Dhaneti, Kachchh, BHUJ, Gujarat, India, 370020
5.	Corporate address	Tripada Complex, Plot No 275, Sector 1/A, Near Mamlatdar office, Office No. 1, Ground Floor, Gandhidham 370201 Kachchh Gujarat India
6.	E-mail	info@venuspipes.com
7.	Telephone	+91 7048898899
8.	Website	www.venuspipes.com
9.	Financial year for which reporting is being done	FY 2025-26
10.	Name of the Stock Exchange(s) where shares are listed	National Stock Exchange of India Limited BSE Limited
11.	Paid-up Capital	₹ 207.16 Million
12.	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	Mr. Kuldeep Maurya Contact: 96382 20956 Email: ehs@venuspipes.com
13.	Reporting boundary Are the disclosures under this report made on a standalone basis (i.e., only for the entity) or on a consolidated basis (i.e., for the entity and all the entities which form a part of its consolidated financial statements, taken together).	Disclosures made in this report are on a standalone basis. It includes Venus's manufacturing facility, head office & marketing offices in India.
14.	Name of assessment or assurance provider	Not Applicable (NA)
15.	Type of assessment or assurance obtained	Not Applicable (NA)

II. Products/services

16. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the Entity (FY 2025-26)
1.	Manufacturing stainless-steel pipes and tubes	Operating from its manufacturing facility in Dhaneti, Gujarat, Venus Pipes & Tubes Limited produces stainless-steel pipes and tubes for the global market. The Company is an established exporter with a widespread distribution network that includes numerous countries in Europe and across the world.	94%

Note: SS Welded Pipe and SS Seamless Pipe contribute 94% of total turnover. The remaining 6% relates to scrap and other sales. Accordingly, the key products/services accounting for over 90% of turnover are disclosed above.

17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover)

S. No.	Product/Service	NIC Code	% of Total Turnover Contributed
1.	SS Welded Pipes	24311	36%
2.	SS Seamless Pipes	24311	58%

Business Responsibility and Sustainability Reporting (Contd.)

III. Operations

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of operational locations	Number of offices	Total
National	1	5	6
International	0	0	0

19. Markets served by the entity:

a. Number of locations

Locations	Number
National (No. of States)	24
International (No. of Countries)	35

b. What is the contribution of exports as a percentage of the total turnover of the entity?

Exports account for approximately 34.28% of the Company's total turnover.

c. A brief on types of customers

Venus Pipes & Tubes Limited is an Indian manufacturer and exporter of stainless-steel pipes and tubes. The Company serves a diverse business-to-business (B2B) clientele, supplying products for critical industrial applications. Its customer base includes over 80 of India's Fortune 500 companies.

The Company provides essential components to a wide range of sectors, including traditional industries like Chemicals, Engineering, Power, and Oil & Gas, as well as new fields such as Semi-conductors and Solar Manufacturing.

Reinforcing its global market presence, the Company consistently exports to more than 30 countries worldwide.

IV. Employees

20. Details at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No.	Particulars	Total(A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
Employees						
1.	Permanent (D)	477	455	95.39%	22	4.61%
2.	Other than Permanent (E)	0	0	0%	0	0%
3.	Total employees (D + E)	477	455	95.39%	22	4.61%
Workers						
4.	Permanent (F)	482				

